# 2023-2024 School Year Budget Planning

School Board Meeting Budget Forum June 7, 2023



# **Budget Planning**

- Budget Planning Principles and 2023-2024 Priorities
- Budget assumptions
- ESSER
- General Fund 4-year forecast
- Next Steps



# **Budget Planning Principles**

- Protect basic needs for educating the whole child
- Provide equitable distribution of resources that recognize the diverse needs of students
- Implement academic programming focused on closing the opportunity gap
- Maintain essential support services
- Meet legal compliance and educational standards
- Support the implementation and sustainability of the district's strategic plan
- Budget for committed, assigned and unassigned fund balance to meet the minimum fund balance of 5% of expenditures as specified in Policy 6022



# 2023-2024 Budget Priorities

- Utilize strategies that support learning recovery and intervention supports for students impacted by the pandemic
- Allocate resources that maintain the provision of established low class size targets
- Invest in strategies that address workforce diversity and enhance recruitment and retention
- Provide anti-racism and social emotional learning programs and services as well as integrate trauma-informed practices within available resources
- Ensure that resources are allocated to support the district's equity resolution, which includes program offerings designed to increase access and opportunity
- Provide investments that support infrastructure for the expansion of early learning services
- Allocate resources and staffing to facilitate the adjustment of grade configurations and the opening of new schools
- Study and develop efficiencies for student transportation.
- Enhance student engagement through activities, athletics and workforce opportunities.



# 2023-2024 Revenue Assumptions

- Implicit Price Deflator (IPD) applied to State funding for salaries and materials, supplies, and other cost
  - 2023-2024: 3.7%
  - 2024-2025: 3.9%
  - 2025-2026: 2.4%
  - 2026-2027: 1.9%
- Regionalization Reduction
  - 2023-2024: 1.5%
  - 2024-2025: 1.5%
- Local Effort Assistance (LEA)
  - Held at current formula allocation
- Levy
  - Calendar year 2023: \$73,800,000
  - Calendar year 2024: \$82,100,000
  - Calendar year 2025: New levy amounts to be discussed
- Enrollment projection reflects gradual enrollment recovery
- Federal assistance ESSER



# 2023-2024 Student Fees, Fine and Charges

- Various school-based fees adjusted to reflect consistent fees across the district to support programmatic needs
- Student Meal Costs revised as a result of CEP
- Express Child Care Fees revised to align with DCYF reimbursement rates
- Facility Costs revisions to align with software implementation will be brought forward before budget adoption
- Student fee procedure is on the consent agenda for approval



### Levy Estimates (in millions)

| 2022-2024 - Revised estimate for Calendar Year 2024 |                          |        |         |        |  |  |  |  |  |  |  |
|---|--------------------------|--------|---------|--------|--|--|--|--|--|--|--|
| Voter Approved                                      |                          |        |         |        |  |  |  |  |  |  |  |
|   | EP&O Bond Total Est Rate |        |         |        |  |  |  |  |  |  |  |
| 2022  | \$65.7                   | \$57.3 | \$123.0 | \$4.52 |  |  |  |  |  |  |  |
| 2023 73.8 59.8 133.6 3.80                           |                          |        |         |        |  |  |  |  |  |  |  |
| Est 2024  | 82.1                     | 51.5   | 133.6   | 3.69   |  |  |  |  |  |  |  |

| 2025-2027 | 7 Preliminary |        |         |          |           |          |
|-----------|---------------|--------|---------|----------|-----------|----------|
|           | EP&O          | Bond * | Total   | Est Rate | \$ Change | % Change |
| 2025      | \$90.7        | \$42.9 | \$133.6 | \$3.58   | \$0.0     | 0.0%     |
| 2026      | 94.7          | 50.6   | 145.3   | 3.78     | 11.7      | 8.8%     |
| 2027      | 98.5          | 55.4   | 153.9   | 3.89     | 8.6       | 5.9%     |

\* Assumes \$200M bond for 2024-2029



# 2023-2024 Preliminary Revenues

| In mi |  |
|-------|--|
|       |  |
|       |  |
|       |  |

|                               | 3-2024<br>ecast | 2024-2025 2025-2026<br>Forecast Forecast |    | 6-2027<br>recast |            |
|-------------------------------|-----------------|--|----|------------------|------------|
| Local Tax (Levy)              | \$<br>78.2      | \$<br>86.6                               | \$ | 92.9             | \$<br>96.8 |
| Local Effort Assistance (LEA) | 1.1             | 3.3                                      |    | 4.4              | 5.10       |
| State General Purpose         | 281.0           | 289.2                                    |    | 296.1            | 301.7      |
| State Special Purpose         | 102.9           | 107.1                                    |    | 109.2            | 111.2      |
| Federal Grants                | 46.3            | 46.3                                     |    | 45.9             | 46.2       |
| ESSER                         | 27.5            | -  |    | -                | -          |
| Other Revenue                 | <br>12.2        | 12.5                                     |    | 12.7             | 13.7       |
| Total Revenue                 | <br>549.2       | 545.0                                    |    | 561.2            | 574.7      |



# 2023-2024 Expenditure Assumptions

- Districtwide staffing and class sizes budgeted at:
  - Primary average class size of 18
  - Intermediate average class size of 22
  - Secondary average class size of 26
- IPD applied to subsequent budget years at:
  - 2023-2024: 3.7%
  - 2024-2025: 3.9%
  - 2025-2026: 2.4%
  - 2026-2027: 1.9%
- Steps per salary schedule
- ESSER expenditure plan
- Operating costs for Peperzak Middle School
  - Based on actual costs of new middle schools opened during the 2022-2023 school year



## 2023-2024 ESSER Plan

|                                  | <br>in millions |
|----------------------------------|-----------------|
| ESSER Award                      | \$<br>124.2     |
| 2020-2021 Actual                 | (9.1)           |
| 2021-2022 Actual                 | (41.6)          |
| 2022-2023 Projected Expenditures | (46.0)          |
| 2023-2024 Prelim Budget          | (27.5)          |
| 2024-2025 Prelim Budget          | -               |
| Available balance *              | \$<br>_         |

In millions

\*Must be spent by September 30, 2024



# 2023-2024 ESSER Plan – continuation of concepts scenario

In millions

| Concept                                 | Adopted<br>FY23 | Estimated<br>FY23 | Estimated FY24 to<br>continue similar<br>services at a reduced<br>level |  |  |  |
|---|-----------------|-------------------|---|--|--|--|
| Staffing - class size                   | \$ 12.2         | \$ 12.0           | \$ 10.3   |  |  |  |
| Staffing - equity                       | 4.6             | 5.8               | 2.0   |  |  |  |
| Staffing - student support              | 0.4             | 0.4               | 0.4   |  |  |  |
| Spokane Virtual Academy                 | 1.8             | 1.8               | -   |  |  |  |
| Transportation                          | 2.5             | -                 | -   |  |  |  |
| Summer programs                         | 0.2             | 0.1               | 0.1   |  |  |  |
| School support                          | 3.7             | 4.0               | 3.8   |  |  |  |
| PPE, equipment and other COVID response | 0.8             | 2.0               | -   |  |  |  |
| Student technology                      | 3.9             | 4.8               | 4.8   |  |  |  |
| Curriculum                              | 5.6             | 12.6              | 1.5   |  |  |  |
| Professional development                | 0.3             | 0.5               | 0.5   |  |  |  |
| Grant contingency and administration    | 5.3             | 2.0               | 4.1   |  |  |  |
| Total                                   | 41.3            | 46.0              | 27.5  |  |  |  |



# General Fund Preliminary 4-year Forecast

|  | 2023-2024<br>Forecast | 2024-2025<br>Forecast | 2025-2026<br>Forecast | 2026-2027<br>Forecast |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| Local Tax (Levy)                       | \$ 78.2               | \$ 86.6               | \$ 92.9               | \$ 96.8               |
| Local Effort Assistance (LEA)          | 1.1                   | 3.3                   | 4.4                   | 5.10                  |
| State General Purpose                  | 281.0                 | 289.2                 | 296.1                 | 301.7                 |
| State Special Purpose                  | 102.9                 | 107.1                 | 109.2                 | 111.2                 |
| Federal Grants                         | 46.3                  | 46.3                  | 45.9                  | 46.2                  |
| ESSER                                  | 27.5                  | -                     | -                     | -                     |
| Other Revenue                          | 12.2                  | 12.5                  | 12.7                  | 13.7                  |
| Total Revenue                          | 549.2                 | 545.0                 | 561.2                 | 574.7                 |
| Expenditures                           | 528.8                 | 565.5                 | 576.7                 | 589.9                 |
| ESSER                                  | 25.0                  | -                     | -                     | -                     |
| Planned reductions                     | -                     | (14.5)                | (15.5)                | (15.5)                |
| Total Expenditures                     | 553.8                 | 551.0                 | 561.2                 | 574.4                 |
| Net Operations as<br>% of Expenditures | -0.83%                | -1.09%                | 0.00%                 | 0.05%                 |

Spokane Public Schools

# 2022-2023 Projection

|                          |         | 2022-2023 | 2022-2023   |        |          |  |
|--------------------------|---------|-----------|-------------|--------|----------|--|
|                          | Adopted |           | Forecast    | Budget |          |  |
| Description              |         | Budget    | May 2023    | V      | /ariance |  |
|                          |         |           |             |        |          |  |
| Revenue                  | \$      | 541.6     | \$<br>546.6 | \$     | 5.0      |  |
| Expenditures             |         | 549.4     | 543.4       |        | 6.0      |  |
| Net Operations (Deficit) | \$      | (7.8)     | \$<br>3.2   | \$     | 11.0     |  |

#### May 2023 Forecast Assumptions:

#### Revenues

- Increased Revenue for ECEAP
- Small increase in student enrollment
- LEA increase

### Expenditures

• Experiencing inflation in costs



### Budget Development Estimates Fund Balance

|   |           |         |  |         |            | In millions                          |    |                                      |    |                                      |    |         |
|---|-----------|---------|--|---------|------------|--------------------------------------|----|--------------------------------------|----|--------------------------------------|----|---------|
| Description   | Adopted P |         | 2022-2023 2023-2024<br>Projected Preliminar<br>May 2023 Budget |         | reliminary | 2024-2025<br>Preliminary<br>Forecast |    | 2025-2026<br>Preliminary<br>Forecast |    | 2026-2027<br>Preliminary<br>Forecast |    |         |
| Beginning Fund Balance, September 1                       | \$        | 52.3    | \$   | 51.5    | \$         | 54.7                                 | \$ | 50.1                                 | \$ | 44.1                                 | \$ | 44.1    |
| Revenue   |           | 541.6   |  | 546.6   |            | 549.2                                |    | 545.0                                |    | 561.2                                |    | 574.7   |
| Expenditures  |           | (549.4) |  | (543.4) |            | (553.8)                              |    | (565.5)                              |    | (576.7)                              |    | (589.9) |
| Expenditure adjustments                                   |           |         |  |         |            |                                      |    | 14.5                                 |    | 15.5                                 |    | 15.5    |
| Net Operations  |           | (7.8)   |  | 3.2     |            | (4.6)                                |    | (6.0)                                |    | -                                    |    | 0.3     |
| Ending Fund Balance, August 31                            |           | 44.5    |  | 54.7    |            | 50.1                                 |    | 44.1                                 |    | 44.1                                 |    | 44.4    |
| Less: Restricted balances                                 |           | (15.4)  |  | (19.3)  |            | (18.3)                               |    | (17.3)                               |    | (16.3)                               |    | (15.3)  |
| Unrestricted Fund Balance<br>Subject to Policy 6022 (CAU) | \$        | 29.1    | \$   | 35.4    | \$         | 31.8                                 | \$ | 26.8                                 | \$ | 27.8                                 | \$ | 29.1    |
| CAU as a percent of Expenditures *                        |           | 5.46%   |  | 6.64%   |            | 5.96%                                |    | 5.02%                                |    | 5.21%                                |    | 5.46%   |

\* CAU as a percent of August 31, 2022 expenditures



# **Budget Development – Next Steps**

- Balance all grants to expected revenue
- Review detail of individual budgets
- Monitor 2022-2023 activity
- Budget presentations and discussion
  - Superintendent's Recommended Budget June 21
  - School Board Adopted Budget August

